

SOP

SINGAPORE  
COOPERATION  
PROGRAMME



.....  
TRAINING  
CALENDAR  
**2020/2021**  
.....

# CONTENTS

.....

**02**

---

FOREWORD

**04**

---

SCP FOR SDGS

**06**

---

SCP FRIENDS

**08**

---

APPLICATION  
PROCEDURE

**10**









---

TERMS OF  
AWARD

**12**

---

COURSE CLUSTERS

-  Climate Action
-  Smart Cities
-  Resilience Building
-  Leadership and Governance
-  Connectivity
-  Economy and Infrastructure
-  The Initiative for ASEAN Integration (IAI)
-  IMF-Singapore Regional Training Institute (IMF-STI)

# FOREWORD

As we begin a new decade, we enter an era of unprecedented change and uncertainty. Consensus has fractured on the benefits of globalisation and free trade, and the ability of multilateral institutions to tackle global challenges. This is exacerbated by an ongoing technological revolution, which is disrupting traditional models of work. Middle-class wages are stagnating in some countries, and inequality has risen. New threats are emerging, not only in the physical world but in the digital realm as well. And Nature stands ready to exact a price for anthropogenic climate change and pollution.

For a small country like Singapore, multilateralism and the rule of international law are critical to our survival and prosperity. The multilateral rules-based system is key to our continued security and economic dynamism. We need to double down and work together if we are to effectively deal with the transboundary challenges that confront us today, be it climate change, cybersecurity or pandemics. Singapore will also remain committed to free trade and greater economic integration.

The Singapore Cooperation Programme (SCP) underpins our efforts to help other countries build capacity to tackle our common challenges. Prime Minister Lee Hsien Loong has identified climate change as the gravest challenge for humanity. The 2020/2021 SCP Training Calendar will continue to focus on Climate Action to support global efforts. Other training clusters aim to support the diverse development needs of our friends and partners. For example, the Smart Cities cluster focuses on technology-driven opportunities, while the Economy and Infrastructure cluster addresses sustainable and inclusive development.

Singapore recognises that the SCP is a two-way street. As we have shared our experiences, we have also learnt from the expertise of some 130,000 SCP participants from 170 countries and territories since 1992. This exchange allows all of us to learn and progress together, as we work to shape a collective future.

I hope that you will continue to find the SCP relevant and useful as we move forward together.



**Dr Vivian Balakrishnan**  
Minister for Foreign Affairs





The Singapore Cooperation Programme (SCP) supports the efforts of developing countries to implement the UN 2030 Agenda for Sustainable Development and its 17 Sustainable Development Goals (SDGs).

Through the SCP, Singapore partners UN agencies, such as UNICEF and UNDRR, to pool collective expertise towards capacity-building for the SDGs.

As you browse this calendar, look out for SDG icons that link each course to the 2030 Agenda.

**#SCPforSDGs**

## AT A GLANCE



Over

**130,000**

foreign  
government  
officials



Over

**300**

programmes  
each year



**170**

countries /  
territories

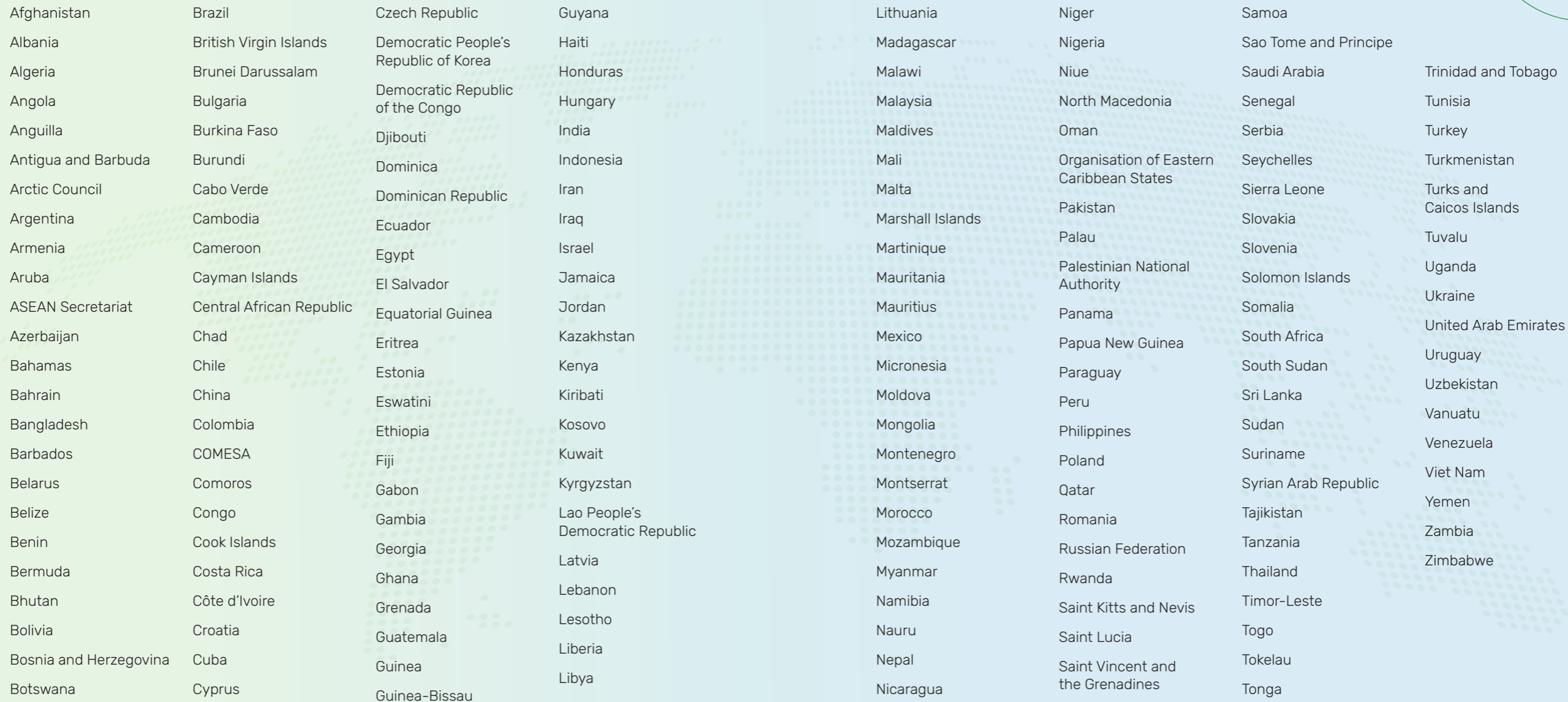


Over

**50**

international  
partners

# SCP FRIENDS



Afghanistan	Brazil	Czech Republic	Guyana	Lithuania	Niger	Samoa	
Albania	British Virgin Islands	Democratic People's Republic of Korea	Haiti	Madagascar	Nigeria	Sao Tome and Principe	
Algeria	Brunei Darussalam	Democratic Republic of the Congo	Honduras	Malawi	Niue	Saudi Arabia	Trinidad and Tobago
Angola	Bulgaria	Djibouti	Hungary	Malaysia	North Macedonia	Senegal	Tunisia
Anguilla	Burkina Faso	Dominica	India	Maldives	Oman	Serbia	Turkey
Antigua and Barbuda	Burundi	Dominican Republic	Indonesia	Mali	Organisation of Eastern Caribbean States	Seychelles	Turkmenistan
Arctic Council	Cabo Verde	Ecuador	Iran	Malta	Pakistan	Sierra Leone	Turks and Caicos Islands
Argentina	Cambodia	Egypt	Iraq	Marshall Islands	Palau	Slovakia	Tuvalu
Armenia	Cameroon	El Salvador	Israel	Martinique	Palestinian National Authority	Slovenia	Uganda
Aruba	Cayman Islands	Equatorial Guinea	Jamaica	Mauritania	Panama	Solomon Islands	Ukraine
ASEAN Secretariat	Central African Republic	Eritrea	Jordan	Mauritius	Papua New Guinea	Somalia	United Arab Emirates
Azerbaijan	Chad	Estonia	Kazakhstan	Mexico	Paraguay	South Africa	Uruguay
Bahamas	Chile	Eswatini	Kenya	Micronesia	Peru	South Sudan	Uzbekistan
Bahrain	China	Ethiopia	Kiribati	Moldova	Philippines	Sri Lanka	Vanuatu
Bangladesh	Colombia	Fiji	Kosovo	Mongolia	Poland	Sudan	Venezuela
Barbados	COMESA	Gabon	Kuwait	Montenegro	Qatar	Suriname	Viet Nam
Belarus	Comoros	Gambia	Kyrgyzstan	Montserrat	Romania	Syrian Arab Republic	Yemen
Belize	Congo	Georgia	Lao People's Democratic Republic	Morocco	Russian Federation	Tajikistan	Zambia
Benin	Cook Islands	Ghana	Latvia	Mozambique	Rwanda	Tanzania	Zimbabwe
Bermuda	Costa Rica	Grenada	Lebanon	Myanmar	Saint Kitts and Nevis	Thailand	
Bhutan	Côte d'Ivoire	Guatemala	Lesotho	Namibia	Saint Lucia	Timor-Leste	
Bolivia	Croatia	Guinea	Liberia	Nauru	Saint Vincent and the Grenadines	Togo	
Bosnia and Herzegovina	Cyprus	Guinea-Bissau	Libya	Nicaragua		Tokelau	
Botswana						Tonga	

# APPLICATION PROCEDURE



## 1. Browse

- Access our course catalogue via [www.facebook.com/SCPFriends](https://www.facebook.com/SCPFriends)  
*[Note: Please refer to the online course catalogue for the latest course dates.]*
- Search for courses of interest
- Review detailed information about the course



## 2. Apply

- Follow the instructions for online application



## 3. Review & Submit

- Please ensure that all information entered in the application is accurate before submission
- All applications must be submitted online before the **nomination deadline**
- Your supervisor and National Focal Point for Technical Assistance will need to endorse the application



## 4. Confirm

- Successful applicants will receive a conditional Letter of Acceptance
- Please submit the documents and information requested in the conditional Letter of Acceptance to confirm your attendance as early as possible  
*[Note: Please ensure that your passport or travel document has a minimum validity of six months and that you obtain the necessary visa(s).]*
- After verification of your travel documents, you will receive a confirmation email to finalise your placement in the course

# TERMS OF AWARD

---



Accommodation



Course Fees



Daily Allowance



Local Transport

# TIPS

---

Prior to your arrival in Singapore, you may find the following information useful.

**Visa Information:**

[www.ica.gov.sg/enteringanddeparting](http://www.ica.gov.sg/enteringanddeparting)

**Airport Transfer Options:**

[www.changiairport.com/en/airport-guide/transport.html](http://www.changiairport.com/en/airport-guide/transport.html)

**Essential Information about Singapore:**

[www.visitsingapore.com/travel-guide-tips](http://www.visitsingapore.com/travel-guide-tips)

# CLIMATE ACTION



Gardens by the Bay and Marina Barrage, Singapore

Climate change is a pertinent and urgent issue in today's world. Courses in this cluster explore Singapore's approach to ensuring sustainable development. Under the **Climate Action Package (CAP)**, courses provide insights on conservation, emission reduction and planning a green city.

Page

14

**Environmental Conservation and Sustainability**  
13 Apr – 17 Apr 2020

15

**Managing Coastal Biodiversity under Urbanisation Pressures**  
1 Jun – 5 Jun 2020

16

**Clean Energy and Emission Reduction**  
13 Jul – 17 Jul 2020

17

**Climate Change Adaptation and Mitigation Strategies**  
7 Sep – 11 Sep 2020

18

**Sustainable WASH Services**  
21 Sep – 25 Sep 2020

19

**Sustainable Waste Management and Smart Urbanisation**  
2 Nov – 6 Nov 2020

20

**Polycymaking for a Sustainable Economy and Environment**  
11 Jan – 15 Jan 2021



(Click here)



# ENVIRONMENTAL CONSERVATION AND SUSTAINABILITY

11 SUSTAINABLE CITIES AND COMMUNITIES



## COURSE DATE

13 Apr – 17 Apr 2020

## NOMINATION DEADLINE

2 Mar 2020

## SYNOPSIS

This course shares Singapore's experience in conservation issues. It also addresses policy challenges on environmental sustainability.

## TOPICS

- Sustainability and sustainable pathways
- Environmental threats in land, sea and air
- Land and ocean-based conservation issues
- Pollution, health and climate change
- Freshwater sustainability and water security
- Food production, food waste and food security
- Environmental conservation and Sustainable Development Goals

## PARTICIPANT PROFILE

Mid- to senior-level government officials involved in policymaking on environmental conservation and sustainability.



# MANAGING COASTAL BIODIVERSITY UNDER URBANISATION PRESSURES

14 LIFE BELOW WATER



## COURSE DATE

1 Jun – 5 Jun 2020

## NOMINATION DEADLINE

20 Apr 2020

## SYNOPSIS

Focusing on Singapore's approach to preserve and manage biodiversity, this course discusses policies to mitigate climate change in an urbanised ecosystem.

## TOPICS

- Ecosystem services and benefits
- Incorporating climate risk management in sustainable development policy formulation
- Enhancing biodiversity in an urbanised coastal environment
- Managing urbanisation and climate change adaptation mitigation

## PARTICIPANT PROFILE

Mid- to senior-level government officials involved in ecosystem and biodiversity management.



# CLEAN ENERGY AND EMISSION REDUCTION

7 AFFORDABLE AND CLEAN ENERGY



## COURSE DATE

13 Jul – 17 Jul 2020

## NOMINATION DEADLINE

1 Jun 2020

## SYNOPSIS

This course shares Singapore's multi-agency engagement in formulating clean and renewable energy solutions to achieve a balance between development and conservation. Participants would gain understanding on the importance of collective mitigating actions on a global scale.

## TOPICS

- Introduction to clean energy resources and technologies
- Energy and climate security
- Sustainable and clean energy governance issues
- Clean Development Mechanism (CDM) adoption and implementation

## PARTICIPANT PROFILE

Mid- to senior-level government officials involved in policymaking for sustainability and environmental excellence.



# CLIMATE CHANGE ADAPTATION AND MITIGATION STRATEGIES

13 CLIMATE ACTION



## COURSE DATE

7 Sep – 11 Sep 2020

## NOMINATION DEADLINE

27 Jul 2020

## SYNOPSIS

This course introduces Singapore's adaptation and mitigation strategies in addressing challenges from climate change.

## TOPICS

- Risks and impact of climate change
- Adaptation strategies in urban environments, freshwater, food, health, transportation and rising sea levels
- Mitigation technologies and policies
- Reflections on Singapore's environmental journey
- Energy efficiency in Singapore

## PARTICIPANT PROFILE

Mid- to senior-level government officials involved in climate change, adaptation strategies and mitigation measures.



# SUSTAINABLE WASH SERVICES

6 CLEAN WATER AND SANITATION



## COURSE DATE

21 Sep – 25 Sep 2020

## NOMINATION DEADLINE

10 Aug 2020

## SYNOPSIS

Conducted with UNICEF, this course articulates the expertise and strategies on water management, urban sanitation and drinking water quality monitoring.

## TOPICS

- UNICEF Global Water, Sanitation and Hygiene (WASH) strategy and tools
- Global and regional status and implications of WASH
- WASH Enabling Environment and WASH Bottleneck Analysis
- Integrated management of water resources, water quality and used water
- Environmental protection and management in Singapore
- Water pollution control and strategies

## PARTICIPANT PROFILE

Mid- to senior-level government officials dealing with urban and rural water, sanitation and hygiene, and public health departments.

# SUSTAINABLE WASTE MANAGEMENT AND SMART URBANISATION

13 CLIMATE ACTION



## COURSE DATE

2 Nov – 6 Nov 2020

## NOMINATION DEADLINE

21 Sep 2020

## SYNOPSIS

This course provides insight to Singapore's multi-agency collaboration in formulating and implementing nature-based solutions (NBS) to enhance urban resilience. It also addresses issues related to urbanisation in the context of evolving challenges brought about by climate change.

## TOPICS

- Sustainability and sustainable pathways: Climate-smart land-use planning, sustainable buildings and blue-green infrastructure
- Population growth and urbanisation
- Waste-to-Energy, Waste-to-Resource and circular economy
- Sustainable urban food production and food waste management
- Urban development, SDGs and relevant targets



# POLICYMAKING FOR A SUSTAINABLE ECONOMY AND ENVIRONMENT

11 SUSTAINABLE CITIES AND COMMUNITIES



## COURSE DATE

11 Jan – 15 Jan 2021

## NOMINATION DEADLINE

30 Nov 2020

## SYNOPSIS

Deriving from Singapore's experience in green city planning, this course touches on the essential frameworks for sustainable economic development.

## TOPICS

- Singapore's experience in planning a green, liveable city
- Policy and financing frameworks for sustainable development in building, transportation, resource management and land-use
- Climate change and financing a low carbon economy

.....

## PARTICIPANT PROFILE

Mid- to senior-level government officials involved in urban town planning and economic development.

# SMART CITIES



*A Connected City - Singapore City Skyline*

Industry 4.0 and the Internet-of-Things will fundamentally change our lives. Courses in the Smart Cities cluster explore the opportunities and innovations that can be harnessed to improve quality of life and minimise disruptions in this rapidly changing context.

Page

**24**

**Governing Cybersecurity: Policies, Practices and Processes**

18 May – 22 May 2020

**25**

**Digital Government Leadership, Strategy and Transformation**

29 Jun – 3 Jul 2020 / 1 Mar – 5 Mar 2021

**26**

**Smart Nation: Strategies, Opportunities and Cybersecurity Management**

3 Aug – 7 Aug 2020

**27**

**Smart Mobility and Intelligent Transport Innovations**

17 Aug – 21 Aug 2020

**28**

**Enabling National Spatial Data Infrastructure**

28 Sep – 2 Oct 2020

**29**

**Public Service 4.0: Smart Nation Citizen Services**

12 Oct – 16 Oct 2020

**30**

**Integrated Cybersecurity Management and Systems**

7 Dec – 11 Dec 2020

# GOVERNING CYBERSECURITY: POLICIES, PRACTICES AND PROCESSES



## COURSE DATE

18 May – 22 May 2020

## NOMINATION DEADLINE

6 Apr 2020

## PARTICIPANT PROFILE

Mid- to senior-level government officials involved in cybersecurity.

## SYNOPSIS

Protecting the cyberspace requires a robust dual-pronged approach: investing in reliable infrastructure and technology, as well as enacting sound policies to regulate the ever-changing landscape. This course explores Singapore's experience in formulating cybersecurity policies and the best practices acquired in our present learning journey.

## TOPICS

- Cybersecurity concepts, principles and practices
- Best practices and strategic policies for cybersecurity
- Understanding the cyber threat landscape
- Frameworks and models for teaching cybersecurity literacy
- Cybersecurity governance policies, frameworks and challenges

# DIGITAL GOVERNMENT LEADERSHIP, STRATEGY AND TRANSFORMATION



## 1<sup>ST</sup> COURSE DATE

29 Jun – 3 Jul 2020

## 1<sup>ST</sup> NOMINATION DEADLINE

18 May 2020

## 2<sup>ND</sup> COURSE DATE

1 Mar – 5 Mar 2021

## 2<sup>ND</sup> NOMINATION DEADLINE

18 Jan 2021

## PARTICIPANT PROFILE

Mid- to senior-level government officials responsible for planning and implementing digital government programmes.

## SYNOPSIS

The introduction of e-government services has simplified the process and enhanced the efficiency of government service delivery. However, demands for transparency, accountability and prompt service delivery have also increased. This course discusses best practices in planning and implementing digital government strategies. In addition, it explores the leadership required in the Public Service to improve service delivery.

## TOPICS

- Singapore's experience in transforming the Public Service for excellence
- Policy challenges and opportunities in the digital environment
- Design thinking in service, managing change and citizen-centric innovation
- Citizen engagement, collaboration and co-creation

# SMART NATION: STRATEGIES, OPPORTUNITIES AND CYBERSECURITY MANAGEMENT

9 INDUSTRY, INNOVATION AND INFRASTRUCTURE



## COURSE DATE

3 Aug – 7 Aug 2020

## NOMINATION DEADLINE

22 Jun 2020

## PARTICIPANT PROFILE

Mid- to senior-level government officials involved in the development of Smart Nation policies and initiatives.

## SYNOPSIS

Singapore's Smart Nation vision aims to harness IT, networks and data to improve quality of life, overcome physical limitations, create more economic opportunities and support the development of a more resilient society. Just as there are many opportunities, there are also inherent risks to mitigate. This course focuses on Singapore's Smart Nation journey and shares our experiences with those embarking on a similar journey.

## TOPICS

- Overview of Singapore's Smart Nation Programme
- Social dimensions of Smart Cities
- Design and Implementation of Smart City projects
- Urban governance for Smart Cities
- Role of big data and Internet-of-Things in the Smart Nation vision
- Citizen-centric Smart Nation and the importance of effective User Experience design

# SMART MOBILITY AND INTELLIGENT TRANSPORT INNOVATIONS

11 SUSTAINABLE CITIES AND COMMUNITIES



## COURSE DATE

17 Aug – 21 Aug 2020

## NOMINATION DEADLINE

6 Jul 2020

## PARTICIPANT PROFILE

Mid- to senior-level government officials involved in managing, planning and implementing smart transport system.

## SYNOPSIS

Smart mobility and intelligent transport systems will lead to more efficient management of the transportation network, create jobs higher up the value-chain and enhance road safety. Participants will gain an understanding of Singapore's plan to introduce smart technology in our transport systems.

## TOPICS

- Singapore's land transport system and smart mobility initiatives
- Information Technology applications in land transport
- Electric vehicles and the emergence of autonomous vehicles for Smart Cities
- Public transport: Singapore's Mass Rapid Transit (MRT) and Light Rail Transit (LRT)'s driverless systems
- Traffic enforcement and management with Intelligent Transport Systems (ITS)

# ENABLING NATIONAL SPATIAL DATA INFRASTRUCTURE

9 INDUSTRY, INNOVATION AND INFRASTRUCTURE



## COURSE DATE

28 Sep – 2 Oct 2020

## NOMINATION DEADLINE

17 Aug 2020

## PARTICIPANT PROFILE

Mid- to senior-level government officials involved in collecting geospatial information and the use of geospatial technology in planning and decision-making.

## SYNOPSIS

Singapore taps on geospatial data technologies to collect large volumes of data for the purpose of understanding environmental processes and human activities, allowing targeted policy planning and decision-making. The course will also share Singapore's various applications of geospatial data technologies.

## TOPICS

- Introduction to geospatial information and technology
- Overview of Singapore's national spatial data infrastructure, GeospatialSG
- Policies, technologies and capacity building initiatives for the management, sharing and use of geospatial information
- Use of geospatial analytics for planning purposes

# PUBLIC SERVICE 4.0: SMART NATION CITIZEN SERVICES

16 PEACE, JUSTICE AND STRONG INSTITUTIONS



## COURSE DATE

12 Oct – 16 Oct 2020

## NOMINATION DEADLINE

31 Aug 2020

## PARTICIPANT PROFILE

Mid- to senior-level government officials involved in policy formulation and designing public service delivery platforms.

## SYNOPSIS

Singapore's Smart Nation ambition requires a nimble and adaptive Public Service to execute. The Public Service is expected to anticipate and develop new platforms to enhance public service delivery. This course seeks to deepen participants' understanding of incorporating frameworks, tools and techniques of service innovation.

## TOPICS

- Fostering innovation in service delivery through design thinking, horizon scanning and identifying innovation challenges and opportunities
- Application of frameworks for the promotion and enablement of innovation cultures
- Application of behavioural insights in policy development, policy communication and service delivery



# INTEGRATED CYBERSECURITY MANAGEMENT AND SYSTEMS



## COURSE DATE

7 Dec – 11 Dec 2020

## NOMINATION DEADLINE

26 Oct 2020

.....

## PARTICIPANT PROFILE

Mid- to senior-level government officials involved in cybersecurity policy planning and enforcement.

## SYNOPSIS

The pervasiveness of the Internet-of-Things (IoT) and internet connectivity has brought about an unprecedented level of convenience to our lives. This growing dependence has also led to new vulnerabilities which can be easily exploited by malicious actors. This course shares Singapore's experience in adopting best practices in cybersecurity.

## TOPICS

- Singapore: a Smart Nation vision
- Role of public institutions in Smart City security
- Cybersecurity concerns: threats and attacks
- Data and intelligence in cybersecurity
- Robust cybersecurity defence
- Governance and risk management

# RESILIENCE BUILDING



In an era of rapid change and disruption, governments face rising public expectations to mitigate the negative impact while at the same time readying the workforce to be 'future-proof'. This cluster covers a broad range of topics that seek to build national resilience, encompassing education, healthcare, social integration and disaster management.

Page	
<b>34</b>	<b>TVET in Industry 4.0: Technologies, Threats and Opportunities</b> 13 Apr – 17 Apr 2020
<b>35</b>	<b>Building Social Cohesion in a Plural Society</b> 20 Apr – 24 Apr 2020
<b>36</b>	<b>Disaster Risk Reduction</b> 11 May – 15 May 2020
<b>37</b>	<b>Leaders in Education Programme International</b> 13 Jul – 24 Jul 2020
<b>38</b>	<b>Leadership Programme in Disaster Management</b> 3 Aug – 7 Aug 2020
<b>39</b>	<b>Trends, Issues and Opportunities in Early Childhood Education</b> 16 Nov – 20 Nov 2020
<b>40</b>	<b>Managing Public Health and Developing Pandemic Resilience</b> 25 Jan – 29 Jan 2021
<b>41</b>	<b>Empowering Persons with Disabilities and Special Needs</b> 22 Feb – 26 Feb 2021

# TVET IN INDUSTRY 4.0: TECHNOLOGIES, THREATS AND OPPORTUNITIES

9 INDUSTRY, INNOVATION  
AND INFRASTRUCTURE



## COURSE DATE

13 Apr – 17 Apr 2020

## NOMINATION DEADLINE

2 Mar 2020

## PARTICIPANT PROFILE

Mid- to senior-level government officials involved in the formulation of TVET policy and pedagogy design.

## SYNOPSIS

The Fourth Industrial Revolution provides opportunities to raise global income levels and improve the quality of life. But it also calls for new skillsets, re-skilling and new ways of teaching. This course shares Singapore's experience in reinventing our TVET system to future-proof our workforce.

## TOPICS

- Overview of key technologies in Industry 4.0
- Benefits and challenges of new technology developments to industries and its implications for TVET
- Societal and regulatory considerations in technology disruption
- Risk management in implementing new technologies

# BUILDING SOCIAL COHESION IN A PLURAL SOCIETY

11 SUSTAINABLE CITIES  
AND COMMUNITIES



## COURSE DATE

20 Apr – 24 Apr 2020

## NOMINATION DEADLINE

9 Mar 2020

## PARTICIPANT PROFILE

Mid- to senior-level government officials involved in social policymaking.

## SYNOPSIS

Social cohesion is a cornerstone of Singapore's success as a nation. This programme shares Singapore's experience in building an inclusive and caring society, in the midst of changing demographics, societal needs and expectations.

## TOPICS

- Singapore's philosophy and approach to social security
- Public housing and home ownership
- Healthcare coverage
- Managing racial diversity & harmony
- Active citizenry and strong communities
- The stewardship role of government

# DISASTER RISK REDUCTION

11 SUSTAINABLE CITIES AND COMMUNITIES



## COURSE DATE

11 May – 15 May 2020

## NOMINATION DEADLINE

30 Mar 2020

## SYNOPSIS

Conducted in collaboration with the United Nations Office for Disaster Risk Reduction (UNDRR), this course examines the key principles of disaster risk reduction and policy formulation in the context of rapidly changing climate conditions and the onset of pandemics.

## TOPICS

- Vulnerability assessment
- Early warning systems and pandemic preparedness
- Emergency management and evacuation plans
- Public-private partnerships to strengthen decision-making
- Climate change adaptation and mitigation
- Sustainable urban planning

## PARTICIPANT PROFILE

Mid- to senior-level government officials involved in contingency planning and risk mitigation.



# LEADERS IN EDUCATION PROGRAMME INTERNATIONAL

4 QUALITY EDUCATION



## COURSE DATE

13 Jul – 24 Jul 2020

## NOMINATION DEADLINE

1 Jun 2020

## SYNOPSIS

Education continues to be a social leveller in societies. Recognising the need for proactive and independent enablers in education, this programme aims to develop leaders who can draw inspiration from their unique circumstances to achieve breakthroughs in thinking and action to prepare future generations for an increasingly complex world.

## TOPICS

- The Fourth Industrial Revolution and education change
- Leading and managing contemporary schools
- Enhancing knowledge creation and innovative capacity
- Curriculum innovation and nurturing the 21st Century Learner

## PARTICIPANT PROFILE

School principals, school superintendents, ministry officials responsible for leadership development, senior and professional educators.

# LEADERSHIP PROGRAMME IN DISASTER MANAGEMENT

11 SUSTAINABLE CITIES  
AND COMMUNITIES



## COURSE DATE

3 Aug – 7 Aug 2020

## NOMINATION DEADLINE

22 Jun 2020

## PARTICIPANT PROFILE

Senior policymakers involved in emergency response and crisis management, and building disaster response capacity.

## SYNOPSIS

This programme is designed to address disaster management at the policy level, focusing on the overall strategic planning and management phase of the disaster management cycle. The programme also shares Singapore's Whole-of-Government response framework and contingency plans.

## TOPICS

- Disaster risk identification
- Contingency framework for holistic disaster management
- Crisis leadership competency framework
- Leading technologies in preventing, identifying and managing incidents
- Corporate communication and media management

# TRENDS, ISSUES AND OPPORTUNITIES IN EARLY CHILDHOOD EDUCATION

4 QUALITY  
EDUCATION



## COURSE DATE

16 Nov – 20 Nov 2020

## NOMINATION DEADLINE

5 Oct 2020

## PARTICIPANT PROFILE

Policymakers involved in the early childhood education sector.

## SYNOPSIS

Early childhood education nurtures holistic development and builds a strong foundation for life-long learning. This course addresses trends surrounding early childhood education, the sharing of Singapore's experience, and the use of information and communications technology (ICT) in early childhood education.

## TOPICS

- Evolution of early childhood education in pre-schools
- Trends and issues faced in Singapore
- Accessibility, sustainability and quality of early childhood education
- Using ICT to design and plan children's experiences
- Strategies and tools for teachers in the classroom

# MANAGING PUBLIC HEALTH AND DEVELOPING PANDEMIC RESILIENCE

3 GOOD HEALTH AND WELL-BEING



## COURSE DATE

25 Jan – 29 Jan 2021

## NOMINATION DEADLINE

14 Dec 2020

## PARTICIPANT PROFILE

Mid- to senior-level government officials dealing with public health administration and pandemic preparedness.

## SYNOPSIS

Rising public expectations, enhanced connectivity and the emergence of multi-drug resistant bacteria have exacerbated the challenges faced in the provision of public healthcare. This course seeks to share Singapore's policies and frameworks in healthcare planning, healthcare management and pandemic preparedness.

## TOPICS

- Economic evaluation of mitigation and management measures
- Healthcare financing and insurance frameworks
- Chronic disease management
- Understanding structural failures
- Managing emerging threats
- Management framework for effective disaster management
- Crisis leadership competency framework

# EMPOWERING PERSONS WITH DISABILITIES AND SPECIAL NEEDS

10 REDUCED INEQUALITIES



## COURSE DATE

22 Feb – 26 Feb 2021

## NOMINATION DEADLINE

11 Jan 2021

## PARTICIPANT PROFILE

Mid- to senior-level government officials involved in social policy planning and development.

## SYNOPSIS

In line with Singapore's constant effort to build an inclusive and caring society, this course articulates our approach to empowering persons with disabilities and special needs, and shares the multi-dimensional nature of policies in this area.

## TOPICS

- Building a caring and inclusive society
- Inclusivity in the built-up environment
- Barrier-free public transport
- Social inclusion in sports and education
- Increasing employability

# LEADERSHIP & GOVERNANCE



*Former Supreme Court, Singapore*

Effective leadership and good governance are fundamental to the success of nation building. This cluster draws on Singapore's lessons in public policy leadership and development.

Page	
<b>44</b>	<b>Maritime Innovation Programme</b> 20 Apr – 24 Apr 2020
<b>45</b>	<b>Innovations in Governance</b> 22 Jun – 26 Jun 2020
<b>46</b>	<b>Technology and Courts of the Future</b> 20 Jul – 24 Jul 2020
<b>47</b>	<b>Strategic Leadership and Public Governance</b> 24 Aug – 28 Aug 2020
<b>48</b>	<b>Leaders in Governance Programme</b> 1 Sep – 9 Sep 2020
<b>49</b>	<b>Women and Leadership</b> 23 Sep – 25 Sep 2020
<b>50</b>	<b>Maritime Public Leaders' Programme</b> 5 Oct – 9 Oct 2020
<b>51</b>	<b>International Law of the Sea</b> 26 Oct – 30 Oct 2020
<b>52</b>	<b>Embracing Change in the Public Service</b> 30 Nov – 4 Dec 2020

# MARITIME INNOVATION PROGRAMME

9 INDUSTRY, INNOVATION AND INFRASTRUCTURE



## COURSE DATE

20 Apr – 24 Apr 2020

.....

## PARTICIPANT PROFILE

By invitation only.

## SYNOPSIS

This course explores the changing context of the maritime industry and focuses on transformational leadership to overcome these new challenges. Participants will have opportunities to exchange insights with other senior maritime officials as well as experienced practitioners from the Maritime and Port Authority of Singapore (MPA).

## TOPICS

- Transformational leadership and effective policymaking
- Contemporary issues and innovative solutions
- Crisis communications management
- Port performance enhancement and development

# INNOVATIONS IN GOVERNANCE

16 PEACE, JUSTICE AND STRONG INSTITUTIONS



## COURSE DATE

22 Jun – 26 Jun 2020

## NOMINATION DEADLINE

11 May 2020

.....

## PARTICIPANT PROFILE

Mid- to senior-level government officials involved in policymaking and public service transformation.

## SYNOPSIS

A small island city-state with limited natural resources, Singapore needs to constantly innovate and adapt its governance approaches. The programme will share Singapore's experience in various public policy and service delivery innovations, as well as the capabilities public services need to stay fit for the times.

## TOPICS

- Governance innovation frameworks and tools
- Singapore's governance philosophy
- Singapore's challenges and innovations in the formulation of socio-economic policies
- The Public Service as a platform for citizenry engagement and ground-up innovation



# TECHNOLOGY AND COURTS OF THE FUTURE



## COURSE DATE

20 Jul – 24 Jul 2020

## NOMINATION DEADLINE

8 Jun 2020

## PARTICIPANT PROFILE

Mid- to senior-level court and government officials involved in introducing technology to the Judiciary.

## SYNOPSIS

A well-functioning Judiciary is integral to governance, law enforcement and managing disputes in society. The application of technology in the Singapore Judiciary has brought enhancements in court processes, and reduced time and cost for all parties involved. This course will share experiences of the Singapore Judiciary in conceptualising and implementing technology to build a future-ready Judicial system.

## TOPICS

- Surveying the digital landscape for the courts of the future
- Introduction to and demonstration of specific court IT solutions
- Challenges in conceptualisation, development and implementation of court IT solutions
- Features of a conducive operating environment to support the use of IT in the courts
- Applicability of court IT solutions

# STRATEGIC LEADERSHIP AND PUBLIC GOVERNANCE



## COURSE DATE

24 Aug – 28 Aug 2020

## NOMINATION DEADLINE

13 Jul 2020

## PARTICIPANT PROFILE

Senior government officials involved in public service transformation.

## SYNOPSIS

This programme shares Singapore's public service journey to develop visionary leadership and resilient institutions to drive development and nation building. It also shares Singapore's experience in promoting coordination and consultation within the Public Service to resolve multi-dimensional issues involving various stakeholders.

## TOPICS

- Principles of good governance and leadership
- Whole-of-Government approach to policy development and implementation
- Developing human capital in the Public Service
- Fiscal policy, financial controls and zero tolerance for corruption in the public sector

# LEADERS IN GOVERNANCE PROGRAMME



## COURSE DATE

1 Sep – 9 Sep 2020

.....

## PARTICIPANT PROFILE

By invitation only.

## SYNOPSIS

This programme provides senior public sector leaders from across the world an opportunity to exchange insights and build shared perspectives on challenges in governance through the sharing of Singapore's experience. There will also be dialogue and interaction with Singapore political office holders and senior government officials to understand their perspective on Singapore's preoccupations and challenges in public administration.

## TOPICS

- Fundamentals of good governance
- Enabling adaptive governance
- Public policy challenges and priorities in an evolving governance landscape
- Reflections on public sector leadership

# WOMEN AND LEADERSHIP



## COURSE DATE

23 Sep – 25 Sep 2020

.....

## PARTICIPANT PROFILE

By invitation only.

## SYNOPSIS

This course explores critical success factors for women leaders and hones leadership competencies to overcome the challenges of both gender and organisational culture at executive levels.

## TOPICS

- Undertaking the leadership journey
- Understanding the role of emotions in the change process
- Leading and influencing others
- Building leadership presence

# MARITIME PUBLIC LEADERS' PROGRAMME

9 INDUSTRY, INNOVATION AND INFRASTRUCTURE



## COURSE DATE

5 Oct – 9 Oct 2020

.....

## PARTICIPANT PROFILE

By invitation only.

## SYNOPSIS

Jointly organised by the Maritime and Port Authority of Singapore (MPA) Academy and the Nanyang Technological University (NTU), the programme provides a conducive learning and sharing platform among senior officials in maritime administrations to exchange views and discuss emerging trends affecting the industry.

## TOPICS

- Shipping economics
- Public leadership and governance
- Legal and institutional issues
- Management strategy and planning
- Port performance improvement and development
- Contemporary issues of ports and shipping
- Crisis communications management

# INTERNATIONAL LAW OF THE SEA

16 PEACE, JUSTICE AND STRONG INSTITUTIONS



## COURSE DATE

26 Oct – 30 Oct 2020

## NOMINATION DEADLINE

14 Sep 2020

.....

## PARTICIPANT PROFILE

Government officials holding foreign affairs, fisheries, and marine and environment portfolios, including the coast guard and navy, who apply UNCLOS in their work.

## SYNOPSIS

International law has been instrumental to regulate the conduct of members of the international community, promote stability as well as manage disputes among members. This course seeks to raise awareness on the 1982 UN Convention on the Law of the Sea (UNCLOS) to promote understanding of the rights and obligations of states in the various maritime zones, and the role of key international organisations such as the IMO, the FAO Fisheries Division and ITLOS.

## TOPICS

- Overview of international law and Law of the Sea
- Maritime boundary delimitation and economic zones
- UNCLOS dispute settlement mechanisms
- Maritime scientific research

# EMBRACING CHANGE IN THE PUBLIC SERVICE



## COURSE DATE

30 Nov – 4 Dec 2020

## NOMINATION DEADLINE

19 Oct 2020

.....

## PARTICIPANT PROFILE

Mid- to senior-level government officials involved in policymaking, and public service management and reform.

## SYNOPSIS

Tectonic shifts in technology, the enlarging nexus between the global and the domestic context as well as growing public expectations require the Public Service to be nimble and responsive. The course will share the Singapore Government's experience in strategic and futures planning. It will also explore new roles, relationships and capabilities needed of Public Services to be ready for the future.

## TOPICS

- Fourth Industrial Revolution and its impact on governments
- Singapore's experience in developing a 'change-ready' Public Service

# CONNECTIVITY



Port of Singapore - Keppel and Brani Terminals

Connectivity has become a strategic asset for countries to remain relevant globally while creating economic growth and opportunities for local enterprises. This cluster of aviation and maritime courses shares Singapore's experience in becoming a major air and sea hub.

Page

**56**

**Aviation Leaders Programme in Public Policy**  
11 May – 22 May 2020

**57**

**Aviation Security Management Programme**  
6 Jul – 9 Jul 2020

**58**

**Aviation Search and Rescue Administrators**  
13 Jul – 24 Jul 2020

**59**

**Establishing and Operating an Independent Aircraft Accident and Incident Investigation Authority**  
20 Jul – 24 Jul 2020

**60**

**Civil Aviation Chief Executives Programme**  
26 Aug – 1 Sep 2020

**61**

**Safety Oversight Managers**  
31 Aug – 16 Sep 2020

**62**

**Civil Aviation Management Programme**  
19 Oct – 30 Oct 2020

**63**

**Port Management for the Future**  
23 Nov – 27 Nov 2020

**64**

**Resolution of Aviation Safety Issues**  
8 Mar – 12 Mar 2021

# AVIATION LEADERS PROGRAMME IN PUBLIC POLICY



## COURSE DATE

11 May – 22 May 2020

## NOMINATION DEADLINE

30 Mar 2020

## SYNOPSIS

This course discusses policy formulation and implementation for the development and management of a secure and vibrant air hub in a complex and dynamic landscape.

## TOPICS

- Public policy and governance in national and aviation development
- Economic clusters and competitiveness
- International relations and security arrangements
- Aviation development and management (Singapore and Changi Airport cases)

## PARTICIPANT PROFILE

Mid- to senior-level officials from civil aviation authorities or related government agencies involved in the development of the aviation sector.



**APPLY  
HERE**

(Click here)

# AVIATION SECURITY MANAGEMENT PROGRAMME



## COURSE DATE

6 Jul – 9 Jul 2020

## NOMINATION DEADLINE

25 May 2020

## SYNOPSIS

Developed in accordance with ICAO Annex 17 (Security) and ICAO Document 8973 (Security Manual), this course provides an understanding of the requirements, principles and practices to effectively implement aviation security (AVSEC) management.

## TOPICS

- Global environment and transnational terrorism threat to aviation security
- Understanding AVSEC
- Enhancing the AVSEC manager's toolkit
- Building a robust AVSEC framework
- Fostering effective partnerships in AVSEC

## PARTICIPANT PROFILE

AVSEC managers and supervisors from civil aviation authorities and related government agencies.



**APPLY  
HERE**

(Click here)

# AVIATION SEARCH AND RESCUE ADMINISTRATORS

11 SUSTAINABLE CITIES AND COMMUNITIES



## COURSE DATE

13 Jul – 24 Jul 2020

## NOMINATION DEADLINE

1 Jun 2020

## SYNOPSIS

Sharing theoretical and practical knowledge on the planning and management of aviation search and rescue (SAR) organisations, this course equips participants with the knowledge and skills required to carry out aviation SAR roles effectively.

## TOPICS

- Overview of an aviation SAR system and its components
- International provisions
- In-country cooperative arrangements
- Aviation SAR agreements and operating procedures
- Funding for aviation SAR units
- General trends and future developments in aviation SAR

## PARTICIPANT PROFILE

Chiefs or deputy chiefs from civil aviation authorities and related government agencies involved in the management and administration of an aviation SAR organisation or unit.



**APPLY  
HERE**

(Click here)

# ESTABLISHING AND OPERATING AN INDEPENDENT AIRCRAFT ACCIDENT AND INCIDENT INVESTIGATION AUTHORITY

11 SUSTAINABLE CITIES AND COMMUNITIES



## COURSE DATE

20 Jul – 24 Jul 2020

## NOMINATION DEADLINE

8 Jun 2020

## SYNOPSIS

The first of its kind, this course discusses the principles and key aspects of the establishment and operation of an independent Aircraft Accident and Incident Investigation Authority (AAIIA) to assist ICAO Member States in complying with the Standards and Recommended Practices (SARPs).

## TOPICS

- Safety management fundamentals
- ICAO Annex 13 SARPs
- Training system for AAIIA personnel
- Coordination and cooperation with national and other stakeholders
- Safety reporting, databases and safety analyses

## PARTICIPANT PROFILE

Officials involved in the establishment and management of an AAIIA, as well as legal experts and government officials involved in investigation-related matters from ministries and civil aviation authorities.



**APPLY  
HERE**

(Click here)

# CIVIL AVIATION CHIEF EXECUTIVES PROGRAMME



## COURSE DATE

26 Aug – 1 Sep 2020

## NOMINATION DEADLINE

15 Jul 2020

## SYNOPSIS

Designed exclusively for Directors-General and Chief Executives of civil aviation authorities, this programme discusses strategies for tackling current and emerging challenges facing the industry.

## TOPICS

- Civil aviation developments and challenges
- Economics and public governance
- Airport management and development
- Aviation safety management
- Crisis and risk management

## PARTICIPANT PROFILE

Directors-General and Chief Executives of civil aviation authorities.



**APPLY  
HERE**

(Click here)

# SAFETY OVERSIGHT MANAGERS



## COURSE DATE

31 Aug – 16 Sep 2020

## NOMINATION DEADLINE

20 Jul 2020

## SYNOPSIS

This course provides an overview of the fundamental principles contributing to the effective and efficient management of safety oversight activities of aviation regulatory bodies.

## TOPICS

- Obligations under the Chicago Convention, Annexes and associated Standards and Recommended Practices (SARPs)
- ICAO Universal Safety Oversight Audit Programme
- Establishment and management of the State Safety Oversight System
- Regulatory framework and legal principles underlying safety oversight functions
- Management of the regulator and industry interface

## PARTICIPANT PROFILE

Managers and supervisors from civil aviation authorities responsible for the safety oversight of aircraft operations and maintenance.



**APPLY  
HERE**

(Click here)



# CIVIL AVIATION MANAGEMENT PROGRAMME

9 INDUSTRY, INNOVATION  
AND INFRASTRUCTURE



## COURSE DATE

19 Oct – 30 Oct 2020

## NOMINATION DEADLINE

7 Sep 2020

## SYNOPSIS

Taught by over 30 industry experts from various aviation organisations, this course offers a focused examination of each major element within the aviation ecosystem, and associated regulatory and operational best practices.

## TOPICS

- Aviation and economic development
- Airport planning and management
- Aviation safety and security
- Air traffic management
- Crisis management

## PARTICIPANT PROFILE

Mid- to senior-level officials from civil aviation authorities and related government agencies.



**APPLY  
HERE**

(Click here)

# PORT MANAGEMENT FOR THE FUTURE

9 INDUSTRY, INNOVATION  
AND INFRASTRUCTURE



## COURSE DATE

23 Nov – 27 Nov 2020

## NOMINATION DEADLINE

12 Oct 2020

## SYNOPSIS

This course covers the planning, organising and optimal use of resources to ensure high service levels for port users. It will touch on Singapore's use of technology in port management to achieve higher levels of efficiency and sustainability.

## TOPICS

- Roles and functions of ports
- Strategic port planning and development
- Digitalising port operations and automation of services
- Smart containers in shipping
- Human resource development
- Measuring port productivity

## PARTICIPANT PROFILE

Mid- to senior-level government officials involved in port management and operations.

# RESOLUTION OF AVIATION SAFETY ISSUES

11 SUSTAINABLE CITIES AND COMMUNITIES



## COURSE DATE

8 Mar – 12 Mar 2021

## NOMINATION DEADLINE

25 Jan 2021

## SYNOPSIS

Developed in accordance with ICAO Doc 9734 (Third edition), this course discusses effective safety risk management and incident investigations, and how they form part of a functioning safety management system for the aviation sector.

## PARTICIPANT PROFILE

Personnel from civil aviation authorities and related government agencies involved in safety policy design, regulation, auditing and compliance functions.

## TOPICS

- ICAO documentation related to the resolution of safety issues
- Enforcement processes
- Safety management
- Principles and techniques in interviews and investigation procedures



**APPLY  
HERE**

[\(Click here\)](#)

# ECONOMY & INFRASTRUCTURE

Central Business District, Singapore

In today's economy, many have benefited from job and wealth creation as well as access to cheaper goods. However, others have seen their livelihood disrupted by forces beyond their control. It is important to ensure inclusive economic development and the equitable distribution of benefits. The economy and infrastructure cluster features courses on managing international investments, Public-Private Partnerships (PPPs) and the digital economy, among other topics.

Page

68

**Managing International Investment**

1 Jun – 5 Jun 2020

69

**Public-Private Partnerships: Infrastructure Projects Development**

15 Jun – 19 Jun 2020

70

**Economic Development Strategies: Preparing the Public Sector for the Future Economy**

5 Oct – 9 Oct 2020

71

**Digital Economy: Big Data and Analytics**

9 Nov – 13 Nov 2020

72

**Industry 4.0: Staying Competitive in the Knowledge-based Economy**

18 Jan – 22 Jan 2021

73

**Entrepreneurship and Startup Ecosystems**

22 Feb – 26 Feb 2021

74

**Public-Private Partnerships: Development, Planning and Sustainability**

15 Mar – 19 Mar 2021

# MANAGING INTERNATIONAL INVESTMENT



## COURSE DATE

1 Jun – 5 Jun 2020

## NOMINATION DEADLINE

20 Apr 2020

## PARTICIPANT PROFILE

Mid- to senior-level government officials involved in issues related to international investment agreement negotiations and policy formulation.

## SYNOPSIS

International investment law has been an important enabler to facilitate foreign investments and manage disputes. Dispute resolution has been an important preoccupation for investors given onerous liabilities and a potentially long drawn out process. This has led to the development of arbitration and mediation mechanisms. This course will explore the evolution of international investment law as well as the development of dispute resolution mechanisms.

## TOPICS

- Introduction to international investment law
- Dispute prevention: measures, processes and mechanisms available to states
- Managing investment disputes
- Preventing disputes through treaty drafting

# PUBLIC-PRIVATE PARTNERSHIPS: INFRASTRUCTURE PROJECTS DEVELOPMENT



## COURSE DATE

15 Jun – 19 Jun 2020

## NOMINATION DEADLINE

4 May 2020

## PARTICIPANT PROFILE

Mid- to senior-level officials involved in infrastructure projects, planning and management.

## SYNOPSIS

Leveraging comparative advantages of the public and private sectors, Public-Private Partnerships (PPP) remain a credible alternative to manage development projects.

## TOPICS

- Singapore's policies and regulatory frameworks for PPP developments
- Effective regulations and enabling legislation
- Procurement and competitive tender criteria
- Financing model and risk assessment
- Contract management

# ECONOMIC DEVELOPMENT STRATEGIES: PREPARING THE PUBLIC SECTOR FOR THE FUTURE ECONOMY

8 DECENT WORK AND ECONOMIC GROWTH



## COURSE DATE

5 Oct – 9 Oct 2020

## NOMINATION DEADLINE

24 Aug 2020

## SYNOPSIS

Singapore needs to adapt quickly to global trends given our reliance on the international trade system. This course discusses Singapore's strategies in preparing the public sector for the future economy.

## TOPICS

- Singapore's Whole-Of-Government approach to economic planning and development
- Regional and global economic outlook in the future economy
- Singapore's Smart Nation efforts in preparing for a future-ready economy
- Evolution of the Singapore education system
- Ensuring competitiveness and quality jobs
- Labour relations and tripartism in Singapore

## PARTICIPANT PROFILE

Mid- to senior-level government officials involved in economic planning and development.

# DIGITAL ECONOMY: BIG DATA AND ANALYTICS

9 INDUSTRY, INNOVATION AND INFRASTRUCTURE



## COURSE DATE

9 Nov – 13 Nov 2020

## NOMINATION DEADLINE

28 Sep 2020

## SYNOPSIS

Big Data and Analytics enhances policymakers' ability at horizon scanning and detecting emerging trends. This allows for quick and timely responses to developments in the economy. The course presents an overview of Big Data concepts and a deeper understanding of applications for process mining to improve decision-making and performance.

## TOPICS

- Big Data concepts
- Data and process mining concepts
- Economic surveillance through the use of Big Data
- Future market trends in Big Data analytics
- Singapore's experience in utilising Big Data

## PARTICIPANT PROFILE

Mid- to senior-level officials who use Big Data and oversee planning and coordination across government sectors.

# INDUSTRY 4.0: STAYING COMPETITIVE IN THE KNOWLEDGE-BASED ECONOMY

9 INDUSTRY, INNOVATION AND INFRASTRUCTURE



## COURSE DATE

18 Jan – 22 Jan 2021

## NOMINATION DEADLINE

7 Dec 2020

## PARTICIPANT PROFILE

Mid- to senior-level government officials involved in economic planning and policy formulation pertaining to Industry 4.0.

## SYNOPSIS

Industry 4.0 and the Internet-of-Things (IoT) open up an array of opportunities for countries to tap on. A knowledge-based economy will enhance productivity, create jobs, generate wealth and develop new competitive advantages. This course explores the evolving landscape and shares Singapore's experience to understand and harness it for sustainable growth.

## TOPICS

- Introduction to Industry 4.0: Drivers and challenges
- Enabling tools in the Industry 4.0: Cloud computing, Big Data, IoT, Automation and Artificial Intelligence
- Role of data as a new resource in a knowledge-based economy
- Transferring Industry 4.0 to Industry: Creating new growth, skills and strategies

# ENTREPRENEURSHIP AND STARTUP ECOSYSTEMS

9 INDUSTRY, INNOVATION AND INFRASTRUCTURE



## COURSE DATE

22 Feb – 26 Feb 2021

## NOMINATION DEADLINE

11 Jan 2021

## PARTICIPANT PROFILE

Mid- to senior-level government officials supporting SME development and entrepreneurship.

## SYNOPSIS

Innovation and an enabling regulatory environment are key drivers to develop a vibrant startup ecosystem. This course explores key enablers of entrepreneurship and a holistic startup ecosystem. Apart from business accelerators and incubators, it also looks into enhancing the ecosystem with technology and innovations.

## TOPICS

- Singapore's experience in startup accelerators and incubators: Launchpads
- Understanding ecosystem stakeholders
- Corporate Innovation Programmes and Innovation Labs
- Support frameworks for entrepreneurs
- Global opportunities and internationalising startups

# PUBLIC-PRIVATE PARTNERSHIPS: DEVELOPMENT, PLANNING AND SUSTAINABILITY

17 PARTNERSHIPS FOR THE GOALS



## COURSE DATE

15 Mar – 19 Mar 2021

## NOMINATION DEADLINE

1 Feb 2021

## SYNOPSIS

Focusing on the upstream processes of planning, developing and ensuring project sustainability of Public-Private Partnerships (PPP) initiatives, the course looks at the concepts and planning considerations when designing PPP projects.

## TOPICS

- Overview of the PPP process
- Economic evaluation: Costs and benefits
- Financing PPP in different sectors
- Procurement and competitive tender criteria
- Contract management
- Financial analysis and modelling
- Post-project evaluation

.....

## PARTICIPANT PROFILE

Mid- to senior-level government officials involved in planning, development and management of PPP projects.

# THE INITIATIVE FOR ASEAN INTEGRATION (IAI)

---



Launched in 2000, the Initiative for ASEAN Integration (IAI) has been ASEAN's key initiative for narrowing the development gap in the region. The IAI provides a framework for the more developed ASEAN Member States (AMS) or ASEAN-6 to assist the newer AMS or CLMV (Cambodia, Lao PDR, Myanmar, Viet Nam) to meet ASEAN-wide targets and commitments and realise the goals of the ASEAN Community.

Since 2002, the IAI has been implemented under three Work Plans. Singapore supports the IAI through capacity building courses aligned to the strategic priorities of the IAI Work Plans. Over 43,000 CLMV officials have participated in IAI courses that we offer at our training centres in Phnom Penh, Vientiane, Yangon and Hanoi.



## CAMBODIA

### April 2020

Building Food Security	20 Apr – 24 Apr
Developing Digital Government Strategies	20 Apr – 24 Apr

### May 2020

National Disaster Response	18 May – 22 May
Food Safety and Quality Management Systems	18 May – 22 May

### June 2020

FDI Promotion Strategies and Enabling Private Sector Growth	8 Jun – 12 Jun
Public-Private Partnerships	8 Jun – 12 Jun
Public Policy and Administrative Reform	22 Jun – 26 Jun
Basic English Language and Communication Skills	22 Jun – 10 Jul

### July 2020

State Safety Programme Implementation	6 Jul – 10 Jul
Sustainable Development and Urban Planning	6 Jul – 10 Jul
English for Interpreters	13 Jul – 24 Jul
Note-taking and Report Writing Skills	13 Jul – 24 Jul

### August 2020

Project Planning and Management	3 Aug – 7 Aug
Enhancing Trade Competitiveness for Regional Integration	3 Aug – 7 Aug
Project Proposal Writing	17 Aug – 28 Aug
Basic English Language and Communication Skills	17 Aug – 4 Sep

### September / October 2020

Effective Negotiation Skills	28 Sep – 9 Oct
------------------------------	----------------

### November / December 2020

Intermediate English Language and Communication Skills	23 Nov – 11 Dec
Advanced English Language and Communication Skills	30 Nov – 18 Dec

### January 2021

Intermediate English Language and Communication Skills	18 Jan – 5 Feb
Advanced English Language and Communication Skills	18 Jan – 5 Feb

## LAO PDR

### April 2020

FDI Promotion Strategies and Enabling Private Sector Growth	20 Apr – 24 Apr
Sustainable Development and Urban Planning	20 Apr – 24 Apr

### May 2020

Developing Digital Government Strategies	25 May – 29 May
Public Policy and Administrative Reform	25 May – 29 May

### June 2020

Building Food Security	22 Jun – 26 Jun
Enhancing Trade Competitiveness for Regional Integration	22 Jun – 26 Jun
Basic English Language and Communication Skills	29 Jun – 17 Jul

### July 2020

Project Planning and Management	13 Jul – 17 Jul
Public-Private Partnerships	27 Jul – 31 Jul

### August 2020

Effective Negotiation Skills	17 Aug – 28 Aug
Note-taking and Report Writing Skills	17 Aug – 28 Aug
Intermediate English Language and Communication Skills	31 Aug – 18 Sep

### September 2020

Project Proposal Writing	7 Sep – 18 Sep
English for Interpreters	21 Sep – 2 Oct

### October 2020

Basic English Language and Communication Skills	5 Oct – 23 Oct
Advanced English Language and Communication Skills	12 Oct – 30 Oct

### November 2020

Intermediate English Language and Communication Skills	9 Nov – 27 Nov
Advanced English Language and Communication Skills	9 Nov – 27 Nov

## MYANMAR

### April 2020

Public-Private Partnerships	20 Apr – 24 Apr
Public Policy and Administrative Reform	20 Apr – 24 Apr

### May 2020

Developing Digital Government Strategies	11 May – 15 May
Sustainable Development and Urban Planning	11 May – 15 May
FDI Promotion Strategies and Enabling Private Sector Growth	18 May – 22 May

### June 2020

Basic English Language and Communication Skills	1 Jun – 19 Jun
Intermediate English Language and Communication Skills	8 Jun – 27 Jun
English for Interpreters	22 Jun – 3 Jul
Effective Negotiation Skills	22 Jun – 3 Jul

### July 2020

Building Food Security	6 Jul – 10 Jul
Food Safety and Quality Management Systems	6 Jul – 10 Jul
National Disaster Response	13 Jul – 17 Jul
Cabin Safety Oversight	27 Jul – 31 Jul

### August / September 2020

Project Planning and Management	17 Aug – 21 Aug
Advanced English Language and Communication Skills	17 Aug – 4 Sep
Enhancing Trade Competitiveness for Regional Integration	24 Aug – 28 Aug
Basic English Language and Communication Skills	31 Aug – 18 Sep

### September / October 2020

Intermediate English Language and Communication Skills	21 Sep – 9 Oct
Note-taking and Report Writing Skills	28 Sep – 9 Oct
Project Proposal Writing	28 Sep – 9 Oct
Advanced English Language and Communication Skills	28 Sep – 16 Oct

## VIET NAM

### May 2020

Public-Private Partnerships	11 May – 15 May
Public Policy and Administrative Reform	11 May – 15 May
Sustainable Development and Urban Planning	25 May – 29 May

### June 2020

Building Food Security	1 Jun – 5 Jun
National Disaster Response	1 Jun – 5 Jun
Food Safety and Quality Management Systems	8 Jun – 12 Jun
FDI Promotion Strategies and Enabling Private Sector Growth	15 Jun – 19 Jun
Note-taking and Report Writing Skills	22 Jun – 3 Jul

### July 2020

Basic English Language and Communication Skills	6 Jul – 24 Jul
Enhancing Trade Competitiveness for Regional Integration	13 Jul – 17 Jul
Effective Negotiation Skills	20 Jul – 31 Jul
Developing Digital Government Strategies	27 Jul – 31 Jul

### August 2020

Cabin Safety Oversight	17 Aug – 21 Aug
------------------------	-----------------

### September 2020

Project Planning and Management	14 Sep – 18 Sep
Intermediate English Language and Communication Skills	14 Sep – 2 Oct

### October 2020

English for Interpreters	19 Oct – 30 Oct
Project Proposal Writing	19 Oct – 30 Oct

### November / December 2020

Basic English Language and Communication Skills	30 Nov – 18 Dec
Advanced English Language and Communication Skills	30 Nov – 18 Dec

### February / March 2021

Intermediate English Language and Communication Skills	22 Feb – 12 Mar
Advanced English Language and Communication Skills	22 Feb – 12 Mar

# IMF-SINGAPORE REGIONAL TRAINING INSTITUTE (IMF-STI)

---



Marina Bay Financial Centre, Singapore

The International Monetary Fund (IMF) - Singapore Regional Training Institute (STI), located in Singapore, serves as the IMF's regional training centre for the Asia-Pacific Region. It provides training on macroeconomic and financial management, and related legal and statistical issues, to government officials from 37 countries. The STI is jointly funded by the IMF, Singapore and Japan, who together guide the STI's programme. It also receives additional funding support from Australia. Since its establishment in 1998, the STI has provided training to over 15,000 officials through courses in Singapore and the region.

*[Note: Please refer to the STI's website ([www.imfsti.org](http://www.imfsti.org)) for the most up-to-date course information.]*

<b>Course Title</b>	<b>Scheduled Date</b>
Bank Restructuring and Resolution	13 Jan – 17 Jan 2020
Financial Programming and Policies	10 Feb – 21 Feb 2020
PFM Legal Frameworks	24 Feb – 28 Feb 2020
Inclusive Growth	2 Mar – 13 Mar 2020
Exchange Rate Policy	9 Mar – 20 Mar 2020
Risk-Based Banking Supervision	16 Mar – 20 Mar 2020
Systemic Macro Financial Risk Analysis	30 Mar – 10 Apr 2020
Selected Issues in the Evolving Financial Regulatory Framework	6 Apr – 10 Apr 2020
Cyber Risk On-Site Examination	13 Apr – 17 Apr 2020
Financial Soundness Indicators	13 Apr – 24 Apr 2020
Asset Classification and Provisioning from Prudential and IFRS Perspectives	20 Apr – 24 Apr 2020
Managing Capital Flows	4 May – 15 May 2020
Macroeconomic Forecasting and Analysis	18 May – 29 May 2020
Addressing Pressures on Correspondent Banking Relationships	1 Jun – 5 Jun 2020

<b>Course Title</b>	<b>Scheduled Date</b>
Financial Sector Surveillance	1 Jun – 12 Jun 2020
Fiscal Sustainability	15 Jun – 26 Jun 2020
Assessing and Managing Fiscal Risks	22 Jun – 1 Jul 2020
Monetary Policy	6 Jul – 17 Jul 2020
Fiscal Policy Analysis	13 Jul – 24 Jul 2020
Safeguards Assessments of Central Banks	5 Oct – 9 Oct 2020
Macroeconomic Diagnostics	5 Oct – 16 Oct 2020
National Accounts Statistics	19 Oct – 30 Oct 2020
Model-Based Monetary Policy Analysis and Forecasting	19 Oct – 30 Oct 2020
Financial Development and Financial Inclusion	2 Nov – 13 Nov 2020
Fiscal Frameworks	9 Nov – 20 Nov 2020
Legal Aspects of International Financial Institutions	30 Nov – 4 Dec 2020
Macro-Stress Testing	30 Nov – 8 Dec 2020





[\(Click here\)](#)

## **SINGAPORE COOPERATION PROGRAMME**

c/o Technical Cooperation Directorate  
Ministry of Foreign Affairs  
Tanglin, Singapore 248163

[mfa\\_scp@mfa.gov.sg](mailto:mfa_scp@mfa.gov.sg)

+65 6379 8000

[www.facebook.com/SCPFriends](http://www.facebook.com/SCPFriends)